



# 2022 Budget

## 2022 Income & Expense Budget Summary

### General Government Services

<b>Revenues</b>	<b>Budget</b>
Government Services - Administration	\$ (85,185.00)
Government Services - Council	\$ (10,000.00)
Government Services - Leases & Rentals	\$ (30,641.00)
Government Services - Licensing	\$ (36,725.00)
Government Services - Property Tax Revenue	\$ (4,950,000.00)
Grant Revenue - General - Operating	\$ (1,372,994.00)
Parks & Recreation - Arena	\$ (121,212.00)
Parks & Recreation - Cemetery	\$ (37,000.00)
Parks & Recreation - Evergreen Centre	\$ (181,910.00)
Parks & Recreation - Library	\$ (10,000.00)
Parks & Recreation - Marketing & Tourism	\$ (8,500.00)
Parks & Recreation - Parks	\$ (11,390.00)
Parks & Recreation - Playfields	\$ (13,798.00)
Parks & Recreation - Programming	\$ (47,548.00)
Parks & Recreation - Swimming Pool	\$ (127,400.00)
Planning & Development - Administration	\$ (21,450.00)
Protective Services - Animal Control	\$ (7,955.00)
Protective Services - Bylaw Enforcement	\$ (2,000.00)
Protective Services - Fire Department	\$ (364,826.00)
Protective Services - RCMP	\$ (27,000.00)
Public Works - Administration	\$ (142,831.00)
Public Works - Airport	\$ (12,400.00)
Public Works - Paratransit Services	\$ (11,432.00)
Public Works - Street Maintenance	\$ (13,173.00)
Public Works - Transportation Services	\$ -
Public Works - Waste Management	\$ (673,373.00)
Grant Revenue - Recreation - Capital	\$ (1,499,180.00)
Grant Revenue - Public Works - Capital	\$ (2,611,408.00)
Long-Term Debt	\$ (1,257,493.00)
Reserve Transfers - Capital	\$ (935,853.00)
Reserve Transfers - Operating	
<b>Total Revenues</b>	<b>\$ (14,624,677.00)</b>
<b>Expenses</b>	<b>Budget</b>
Government Services - Administration	\$ 869,275.00
Government Services - Council	\$ 158,516.00
Government Services - Information Technology	\$ 44,120.00
Government Services - Leases & Rentals	\$ 10,557.00
Parks & Recreation - Administration	\$ 199,432.00
Parks & Recreation - Arena	\$ 485,740.00
Parks & Recreation - Cemetery	\$ 64,862.00
Parks & Recreation - Evergreen Centre	\$ 519,312.00
Parks & Recreation - Library	\$ 152,132.00
Parks & Recreation - Marketing & Tourism	\$ 168,292.00
Parks & Recreation - Museum	\$ 15,750.00

Parks & Recreation - Parks	\$	423,984.00
Parks & Recreation - Playfields	\$	23,810.00
Parks & Recreation - Programming	\$	104,219.00
Parks & Recreation - Swimming Pool	\$	321,333.00
Planning & Development - Administration	\$	164,738.00
Protective Services - Animal Control	\$	40,982.00
Protective Services - Bylaw Enforcement	\$	92,631.00
Protective Services - Emergency Management Organization	\$	36,795.00
Protective Services - Fire Department	\$	633,124.00
Protective Services - RCMP	\$	394,275.00
Public Works - Administration	\$	289,611.00
Public Works - Airport	\$	47,784.00
Public Works - Paratransit Services	\$	77,326.00
Public Works - Snow Removal	\$	103,397.00
Public Works - Street Maintenance	\$	699,889.00
Public Works - Transportation Services	\$	37,840.00
Public Works - Waste Management	\$	1,132,088.00
Reserve Transfers - Capital	\$	577,043.00
Reserve Transfers - Operating	\$	696.00
Long-Term Debt	\$	521,557.00
Capital Expenses - Government Services - Administration	\$	-
Capital Expenses - Parks & Recreation - Arena	\$	1,681,528.00
Capital Expenses - Parks & Recreation - Evergreen Centre	\$	109,267.00
Capital Expenses - Parks & Recreation - Parks	\$	31,796.00
Capital Expenses - Parks & Recreation - Pool	\$	9,154.00
Capital Expenses - Protective Services - Fire Department	\$	415,861.00
Capital Expenses - Public Works - Administration	\$	54,022.00
Capital Expenses - Public Works - Transportation Services	\$	-
Capital Expenses - Public Works - Roads and Streets	\$	106,360.00
Capital Expenses - Public Works - Waste Management	\$	3,804,354.00
<b>Total Expenses</b>	<b>\$</b>	<b>14,623,452.00</b>
<b>Net Loss (Income)</b>	<b>\$</b>	<b>(1,225.00)</b>

#### Utilities

<b>Revenues</b>		
Utilities	\$	(3,727,473.00)
<b>Total Revenues</b>	<b>\$</b>	<b>(3,727,473.00)</b>
<b>Expenses</b>		
Utilities	\$	1,558,856.00
Capital - Utilities - Common Services	\$	56,000.00
Capital - Utilities - Water	\$	1,392,524.00
Capital - Utilities - Sewer	\$	210,000.00
Capital - Utilities - Lifts & SPS	\$	506,074.00
<b>Total Expenses</b>	<b>\$</b>	<b>3,723,454.00</b>
<b>Net Loss (Income)</b>	<b>\$</b>	<b>(4,019.00)</b>

Town of Nipawin - 2022 Capital Budget Funding

Capital Expenditures 2022	ACCOUNT NUMBER	PROJECT COST	MUNICIPAL BUDGET	CAP TRUST FUND	Partner Contributions	Donation	TRANSFER RESERVE	Grant	LOAN	Sale of Previous Asset	OTHER	TOTAL
Rescue Truck	790-8023	\$359,547					\$50,000		\$309,547			\$359,547
Jaws of Life	790-8023	\$56,314	\$56,314									\$56,314
Highway 35 South Sidewalk Extension	790-8024	\$100,000					\$95,000	\$5,000				\$100,000
Half Ton Truck	790-8024	\$43,000					\$43,000					\$43,000
12th Avenue Pavement Repairs	790-8024	\$6,360					\$6,360					\$6,360
Solar Powered Radar Speed Sign	790-8024	\$11,022	\$11,022									\$11,022
Nipawin Evergreen Centre Elevator Replacement	790-8026	\$29,267		\$19,871			\$9,395					\$29,267
Evergreen Centre Boiler	790-8026	\$80,000	\$40,000				\$40,000					\$80,000
Jubilee Arena Dressing Room Project	790-8027	\$1,673,528					\$264,280	\$1,409,248				\$1,673,528
Hawks Room Furnace	790-8027	\$8,000	\$8,000									\$8,000
Pinedale Park Lights	790-8028	\$15,543					\$15,543					\$15,543
Skidster Snowblower Attachment	790-8028	\$16,253					\$16,253					\$16,253
Pool @ Central Park Pump Replacement	790-8029	\$9,154	\$9,154									\$9,154
Landfill Decommissioning Project	790-8024	\$3,554,354						\$2,606,408	\$947,946			\$3,554,354
Purchase of BARWA Assets & Liabilities (Estimate - Total Cost To Be Determined)	790-8024	\$250,000					\$250,000					\$250,000
Total		\$6,212,342	\$124,490	\$19,871	\$0	\$0	\$789,832	\$4,020,656	\$1,257,493	\$0	\$0	\$6,212,342

UTILITIES

Fire Hydrant Replacement	890-8031	\$45,500	\$45,500									\$45,500
Water Treatment Plant	890-8032	\$1,392,524	\$365,215				\$640,000	\$387,309				\$1,392,524
Highway 55 Sewer Main	890-8033	\$120,000	\$120,000									\$120,000
Man Hole Repair (Gordon Subdivision)	890-8033	\$30,000	\$30,000									\$30,000
10' Circular Trench Cage	890-8031	\$10,500	\$10,500									\$10,500
Sanitary Trunk Assessment	890-8033	\$60,000	\$60,000									\$60,000
Gordon Sewage Pumping Station Upgrades	890-8034	\$491,074					\$491,074					\$491,074
Repairs to 3rd Street North Lift Station	890-8034	\$15,000	\$15,000									\$15,000
Total Utility		\$2,164,598	\$646,215	\$0	\$0	\$0	\$1,131,074	\$387,309	\$0	\$0	\$0	\$2,164,598

**Projected 2022 Reserve Balances**

<b>Account Number</b>	<b>Reserve Name</b>	<b>Beginning Balance</b>	<b>Transfer In</b>	<b>Transfer Out</b>	<b>Ending Balance</b>
1-2-600-0800	Public Reserves	6,847.90		(5,524.00)	1,323.90
1-2-600-0801	Public Parking	10,019.00		(10,019.00)	-
1-2-600-0802	Regional Park Access Road	6,340.00			6,340.00
1-2-600-0803	Central Park Reserve	79,912.86	15,000.00		94,912.86
1-2-600-0804	Dedicated Lands Reserve	17,048.00			17,048.00
1-2-600-0805	Town Shop Reserves	16,838.00			16,838.00
1-2-600-0806	Dam Crossing Reserve	21,988.99			21,988.99
1-2-600-0807	Long-Term Care Home Reserve	100,597.33			100,597.33
1-2-600-0808	Evergreen Reserves	19,395.46		(19,395.46)	-
1-2-600-0809	Arena Reserve	26,137.24	10,000.00		36,137.24
1-2-600-0810	Library Facility	4,981.97			4,981.97
1-2-600-0811	Industrial Subdivision Reserve	6.32			6.32
1-2-600-0812	Ten Year Machinery Reserve	548,836.81	63,619.60	(59,253.00)	553,203.41
1-2-600-0813	Disposal Site Contaminated Soil	46,387.18			46,387.18
1-2-600-0814	Future Civil Works Reserve	11,000.00			11,000.00
1-2-600-0815	Cemetery Reserve 20% of Revenue	55,369.41	3,200.00		58,569.41
1-2-600-0816	Reserve for Future General Capital	369,280.05	89,931.95	(349,280.08)	109,931.92
1-2-600-0817	Utility Future LIP	22,820.72			22,820.72
1-2-600-0818	Utility - Pump Upgrade Reserve	-			-
1-2-600-0819	Utility Future Capital	1,124,780.78		(898,113.00)	226,667.78
1-2-600-0820	Utility Profit on Land Sales	622,418.13		(60,000.00)	562,418.13
1-2-600-0821	MEEP Grant Reserve	232,961.21		(232,961.21)	-
1-2-600-0822	Housing Authority	-			-
1-2-600-0823	Economic Development Fund	3,500.00		(3,500.00)	-
1-2-600-0824	Pavement	96,931.66		(6,360.00)	90,571.66
1-2-600-0825	Regional Park Reserve	-			-
1-2-600-0826	Office Reserve	65,146.84	25,000.00		90,146.84
1-2-600-0827	Fire Department Reserve	120,449.20		(53,648.76)	66,800.44
1-2-600-0828	Swimming Pool	126,149.97		(126,149.97)	-
1-2-600-0829	Central School Reserve	-			-
1-2-600-0830	Library - H. Lutz Estate Reserve	78,717.91	696.00	(10,000.00)	69,413.91
1-2-600-0831	Airport Reserve	23,040.04			23,040.04
1-2-600-0832	Recreation Reserve	8,502.09			8,502.09
1-2-600-0833	Handivan Reserve	-			-
1-2-600-0834	Museum Reserve	-			-
1-2-600-0835	Youth At Risk Reserve	-			-
1-2-600-0836	CTF Reserve	607,780.76	132,585.88	(19,871.14)	720,495.50
1-2-600-0837	Stabilization Reserve	545,713.50		(250,000.00)	295,713.50
1-2-600-0838	Reserve for Internal Borrowing	-			-
1-2-600-0839	Landfill Project Reserve	-			-
1-2-600-0840	Downtown Revitalization Reserve	25,604.85			25,604.85
1-2-600-0841	Multi-Use Facility Reserve	-			-
1-2-600-0842	Clinic Subsidy Reserve	-			-
1-2-600-0843	Criminal Record Check Fee	1,000.00			1,000.00
1-2-600-0844	Twin Lakes Community Planner Reserve	-			-
1-2-600-0845	Doctor Duplex Reserve	21,000.00	12,000.00		33,000.00
1-2-600-0846	Urban Development Reserve	3,074.85			3,074.85
1-2-600-0847	Murals Reserve	-			-
1-2-600-0848	Landfill Reserve	48,636.05			48,636.05
1-2-600-0849	Entrance Sign Reserve	23,872.87			23,872.87
1-2-600-0850	Swimming Pool Building Reserve	-			-
1-2-600-0851	Landfill Decommissioning Reserve	154,235.10	225,705.85		379,940.95
1-2-600-0852	Subsidized Spay & Neuter Reserve	8,267.13			8,267.13
1-2-600-0853	Central Park Development Reserve	-			-
1-2-600-0854	North East SPCA Capital Reserve	-			-
1-2-600-0855	Strategic Planning Reserve	17,700.00		(10,000.00)	7,700.00

1-2-600-0856	Fire Operating Reserve	10,000.00		10,000.00
1-2-600-0857	First Responders Scholarship Reserve	6,032.85		6,032.85
1-2-600-0858	Fire Rescue Truck Reserve	50,000.00	(50,000.00)	-
1-2-600-0859	Heliport Pad Reserve	95,196.74		95,196.74
	<b>Total</b>	<b>5,484,519.77</b>	<b>577,739.28</b>	<b>(2,164,075.62) 3,898,183.43</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-229-Sale of Supplies - General	50	35	(15)	-30.00%
3-1960-Sale Of Supplies	50	35	(15)	-30.00%
3-289-Other Revenue	95,175	75,150	(20,025)	-21.04%
3-1710-Interest	72,300	60,000	(12,300)	-17.01%
3-1901-Tax Certificate Fees	5,000	6,000	1,000	20.00%
3-1906-Criminal Record Check Fees	3,700	5,000	1,300	35.14%
3-1910-Fees	75	150	75	100.00%
3-1981-Tax Enforcement	4,100	4,000	(100)	-2.44%
3-1991-Capital Asset Proceeds	10,000	0	(10,000)	-100.00%
3-921-Transfer From Reserve - Operating - General Government - Administration	7,700	10,000	2,300	29.87%
3-1172-Transfer From Reserves-Operating	7,700	10,000	2,300	29.87%
	<b>102,925</b>	<b>85,185</b>	<b>(17,740)</b>	<b>-17.24%</b>
<b>Expenses</b>				
4-120-General Administration	818,218	843,939	25,721	3.14%
4-1010-Salaries	249,514	255,879	6,365	2.55%
4-1020-Wages	142,995	145,679	2,684	1.88%
4-1100-Benefits	505	505	0	0.00%
4-1101-Sick Leave Expense	5,000	5,000	0	0.00%
4-1105-WCB	8,848	5,301	(3,548)	-40.09%
4-1110-Pensions	35,285	36,099	814	2.31%
4-1120-CPP	14,899	16,187	1,288	8.64%
4-1130-E.I.	4,968	4,797	(171)	-3.44%
4-1140-Health & Dental	3,603	3,835	232	6.43%
4-1150-Life, AD&D, STD	7,081	7,172	91	1.28%
4-2010-Legal Fees	32,500	43,000	10,500	32.31%
4-2020-Audit	23,340	21,624	(1,716)	-7.35%
4-2030-Assesment Services	58,232	57,000	(1,232)	-2.12%
4-2110-Advertising	2,400	1,500	(900)	-37.50%
4-2220-Travel, Meals, Accomodation	2,000	5,475	3,475	173.75%
4-2314-Bldg R & M - Cont. - General	2,500	2,500	0	0.00%
4-2315-Uniform/Mat Rental	1,000	1,200	200	20.00%
4-2320-Insurance	24,000	39,413	15,413	64.22%
4-2330-Memberships & Subscriptions	8,875	8,941	66	0.74%
4-2335-Education Training, Certificate Fees	5,000	13,355	8,355	167.10%
4-2340-Conference, Seminar, Workshop Fees	600	785	185	30.83%
4-2410-Tax Enforcement Costs	5,300	5,300	0	0.00%
4-2420-Equipment R & M - Contracted	58,690	57,057	(1,633)	-2.78%
4-2430-Equip R & M - Cont.	2,000	2,500	500	25.00%
4-2440-Equip R & M - Cont. - Service Chgs.	6,500	7,000	500	7.69%
4-2455-Building - Room Rentals	100	100	0	0.00%
4-2510-Bank Charges	2,800	4,900	2,100	75.00%
4-3010-Gas	2,550	2,550	0	0.00%
4-3020-Power	6,100	6,100	0	0.00%

# Budget Forecast by Costing Center

## Budget Year 2022 Budget

4-3040-Water	2,000	2,050	50	2.50%
4-3050-Telephone	4,581	4,350	(231)	-5.05%
4-3051-Cell Phone	1,350	1,435	85	6.30%
4-4020-Postage	11,000	14,600	3,600	32.73%
4-4030-Materials & Supplies	15,500	15,500	0	0.00%
4-4040-Cleaning Supplies	700	750	50	7.14%
4-4050-Clothing Allowance/Coverall Rental	1,200	1,200	0	0.00%
4-4060-Building Maintenance - Materials & Supp	3,000	3,000	0	0.00%
4-4100-Small Tools & Equipment	2,000	4,500	2,500	125.00%
4-4190-Other	5,700	5,800	100	1.75%
4-8010-Grants & Contributions	54,000	30,000	(24,000)	-44.44%
4-125-General Administration - Rentals	22,950	8,287	(14,663)	-63.89%
4-2315-Uniform/Mat Rental	1,000	1,300	300	30.00%
4-2320-Insurance	1,250	1,577	327	26.13%
4-2490-Contract Other	100	100	0	0.00%
4-3010-Gas	2,300	2,400	100	4.35%
4-3020-Power	1,800	1,900	100	5.56%
4-3040-Water	1,100	1,010	(90)	-8.18%
4-4060-Building Maintenance - Materials & Supp	15,400	0	(15,400)	-100.00%
4-430-Occupational Health & Safety	29,200	17,050	(12,150)	-41.61%
4-2220-Travel, Meals, Accomodation	0	300	300	100.00%
4-2335-Education Training, Certificate Fees	1,600	1,150	(450)	-28.13%
4-4030-Materials & Supplies	0	2,000	2,000	100.00%
4-2426-Other-Contracted	27,600	13,600	(14,000)	-50.72%
	<b>870,368</b>	<b>869,275</b>	<b>(1,093)</b>	<b>-0.13%</b>
<b>Total</b>	<b>767,443</b>	<b>784,090</b>	<b>16,647</b>	<b>2.17%</b>



# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-924-Transfer From Reserve - Operating - Council	10,000	10,000	0	0.00%
3-1172-Transfer From Reserves-Operating	10,000	10,000	0	0.00%
	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>0.00%</b>
<b>Expenses</b>				
4-110-Council	153,969	158,516	4,548	2.95%
4-1010-Salaries	121,700	117,620	(4,080)	-3.35%
4-1120-CPP	3,107	3,553	447	14.37%
4-1140-Health & Dental	242	242	0	0.00%
4-1150-Life, AD&D, STD	171	140	(31)	-17.98%
4-2220-Travel, Meals, Accomodation	2,000	7,000	5,000	250.00%
4-2340-Conference, Seminar, Workshop Fees	12,500	15,000	2,500	20.00%
4-4190-Other	14,250	14,962	712	5.00%
	<b>153,969</b>	<b>158,516</b>	<b>4,548</b>	<b>2.95%</b>
Total	<b>143,969</b>	<b>148,516</b>	<b>4,548</b>	<b>3.16%</b>

# Budget Forecast by Costing Center

---

*Budget Year 2022 Budget*

<b>Division</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>Change</b>	<b>% Change</b>
<b><u>Expenses</u></b>				
4-127-Information Technology	46,100	44,120	(1,980)	-4.30%
4-2025-Contract Services	28,800	31,120	2,320	8.06%
4-2430-Equip R & M - Cont.	10,387	5,500	(4,887)	-47.05%
4-4100-Small Tools & Equipment	6,913	7,500	587	8.49%
	<b>46,100</b>	<b>44,120</b>	<b>(1,980)</b>	<b>-4.30%</b>
<b>Total</b>	<b>46,100</b>	<b>44,120</b>	<b>(1,980)</b>	<b>-4.30%</b>

---

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-234-Rentals - Other	41,050	30,641	(10,409)	-25.36%
3-1660-Rental Other (Land Lease)	7,700	7,701	1	0.01%
3-1661-Rentals Other Buildings	9,000	500	(8,500)	-94.44%
3-1662-Rental Professional Housing	24,350	22,440	(1,910)	-7.84%
	<b>41,050</b>	<b>30,641</b>	<b>(10,409)</b>	<b>-25.36%</b>
<b>Expenses</b>				
4-126-General Administration - Housing Project	12,350	10,557	(1,793)	-14.52%
4-2320-Insurance	1,150	1,457	307	26.72%
4-3010-Gas	1,500	1,400	(100)	-6.67%
4-3020-Power	2,700	2,000	(700)	-25.93%
4-3040-Water	3,000	2,500	(500)	-16.67%
4-4060-Building Maintenance - Materials & Supp	4,000	3,200	(800)	-20.00%
	<b>12,350</b>	<b>10,557</b>	<b>(1,793)</b>	<b>-14.52%</b>
Total	<b>(28,700)</b>	<b>(20,084)</b>	<b>8,616</b>	<b>-30.02%</b>

# Budget Forecast by Costing Center

---

*Budget Year 2022 Budget*

<b>Division</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>Change</b>	<b>% Change</b>
<b><u>Revenues</u></b>				
3-271-License Revenue	32,200	36,725	4,525	14.05%
3-1510-General Licences	22,300	27,125	4,825	21.64%
3-1511-Bus. Licenses - Com.	9,700	9,500	(200)	-2.06%
3-1512-Licenses - Transfers	100	100	0	0.00%
3-1535-Plumbing Permits	100	0	(100)	-100.00%
	<b>32,200</b>	<b>36,725</b>	<b>4,525</b>	<b>14.05%</b>
<b>Total</b>	<b>(32,200)</b>	<b>(36,725)</b>	<b>(4,525)</b>	<b>14.05%</b>

---

# Budget Forecast by Costing Center

---

*Budget Year 2022 Budget*

<b>Division</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>Change</b>	<b>% Change</b>
<b>Revenues</b>				
3-110-Municipal Taxes Levy	4,808,637	4,969,000	160,363	3.33%
3-1030-Discout On Current Tax	(56,800)	(32,500)	24,300	-42.78%
3-1130 - Net Penalties - Arrears (Municipal Share)	50,400	25,500	(24,900)	-49.40%
3-1140-Net Penalties - Current (Municipal Share)	28,000	26,000	(2,000)	-7.14%
3-1010-General Municipal Levy	4,787,037	4,950,000	162,963	3.40%
	<b>4,808,637</b>	<b>4,969,000</b>	<b>160,363</b>	<b>3.33%</b>
<b>Total</b>	<b>(4,808,637)</b>	<b>(4,969,000)</b>	<b>(160,363)</b>	<b>3.33%</b>

---

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-310-Grants - Unconditional - Provincial	989,803	940,314	(49,489)	-5.00%
3-1210-Provincial Revenue Sharing	989,803	940,314	(49,489)	-5.00%
3-351-Grant In Lieu - Federal	27,713	38,230	10,517	37.95%
3-1360-Grant In Lieu - Federal Govt. Post Offic	6,200	7,270	1,070	17.26%
3-1361-Grant In Lieu - Federal Govt. Rcmp	21,513	30,960	9,447	43.91%
3-360-Grant In Lieu - Provincial	395,403	394,450	(953)	-0.24%
3-1310-Sask Energy 5% Rebate	103,000	103,000	0	0.00%
3-1320-Grant In Lieu - Prov. Govt. Sask-Tel	11,100	10,580	(520)	-4.68%
3-1321-Grant In Lieu - Prov. Govt. Liquor Board	6,220	5,600	(620)	-9.97%
3-1322-Grant In Lieu - Prov. Govt. Property Man	23,161	23,160	(1)	0.00%
3-1323-Grant In Lieu - Prov. Govt. Saskenergy	2,922	3,110	188	6.44%
3-1350-Sask Power Surcharge	249,000	249,000	0	0.00%
	<b>1,412,919</b>	<b>1,372,994</b>	<b>(39,925)</b>	<b>-2.83%</b>
<b>Total</b>	<b>(1,412,919)</b>	<b>(1,372,994)</b>	<b>39,925</b>	<b>-2.83%</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Expenses</b>				
4-710-Recreation Common Services	200,227	199,432	(795)	-0.40%
4-1010-Salaries	152,402	148,922	(3,481)	-2.28%
4-1090-Car Allowance	3,750	3,750	0	0.00%
4-1100-Benefits	150	150	0	0.00%
4-1105-WCB	2,947	1,966	(981)	-33.30%
4-1110-Pensions	13,716	13,403	(313)	-2.28%
4-1120-CPP	4,750	5,250	500	10.53%
4-1130-E.I.	1,504	1,504	0	0.00%
4-1140-Health & Dental	2,336	2,409	74	3.15%
4-1150-Life, AD&D, STD	2,753	2,663	(90)	-3.26%
4-2220-Travel, Meals, Accomodation	1,010	3,803	2,793	276.53%
4-2330-Memberships & Subscriptions	9,429	9,818	389	4.13%
4-2340-Conference, Seminar, Workshop Fees	150	630	480	320.00%
4-3050-Telephone	3,665	3,500	(165)	-4.50%
4-3051-Cell Phone	640	640	0	0.00%
4-4030-Materials & Supplies	150	150	0	0.00%
4-4050-Clothing Allowance/Coverall Rental	375	375	0	0.00%
4-4100-Small Tools & Equipment	500	500	0	0.00%
	<b>200,227</b>	<b>199,432</b>	<b>(795)</b>	<b>-0.40%</b>
Total	<b>200,227</b>	<b>199,432</b>	<b>(795)</b>	<b>-0.40%</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-231-Rentals - Arena	40,000	103,812	63,812	159.53%
3-1620-Arena Ice Rental - Hawks	8,000	26,000	18,000	225.00%
3-1621-Arena Ice Rental - Minor Hockey	20,000	51,012	31,012	155.06%
3-1622-Arena Ice Rental - Other	12,000	25,300	13,300	110.83%
3-1627-Arena Bldg. Rent - Other	0	1,500	1,500	100.00%
3-251-Recreation Fees - Arena	4,550	12,400	7,850	172.53%
3-1951-Arena Food Booth Fees	3,000	8,000	5,000	166.67%
3-1953-Atm Revenue - Arena	800	2,900	2,100	262.50%
3-1990-Other	750	1,500	750	100.00%
3-315 - Grants - Operating - Arena	5,000	5,000	0	0.00%
3-1222-Grant - Operating	5,000	5,000	0	0.00%
	<b>49,550</b>	<b>121,212</b>	<b>71,662</b>	<b>144.63%</b>
<b>Expenses</b>				
4-720-Recreation - Arena	487,406	485,240	(2,165)	-0.44%
4-1010-Salaries	36,901	38,319	1,419	3.84%
4-1020-Wages	156,431	161,014	4,583	2.93%
4-1025-Wages - Part Time	5,787	5,843	56	0.96%
4-1100-Benefits	284	284	0	0.00%
4-1105-WCB	5,553	2,708	(2,844)	-51.22%
4-1110-Pensions	17,254	17,789	535	3.10%
4-1120-CPP	9,404	10,363	959	10.20%
4-1130-E.I.	3,190	3,187	(3)	-0.11%
4-1140-Health & Dental	2,996	3,285	288	9.62%
4-1150-Life, AD&D, STD	3,191	3,250	59	1.84%
4-2070-Collection Contract	3,300	2,700	(600)	-18.18%
4-2110-Advertising	200	250	50	25.00%
4-2220-Travel, Meals, Accomodation	600	250	(350)	-58.33%
4-2314-Bldg R & M - Cont. - General	13,378	8,450	(4,928)	-36.84%
4-2315-Uniform/Mat Rental	1,836	1,836	0	0.00%
4-2320-Insurance	26,000	32,610	6,610	25.42%
4-2325-Licenses	971	702	(269)	-27.70%
4-2335-Education Training, Certificate Fees	525	600	75	14.29%
4-2420-Equipment R & M - Contracted	15,265	14,776	(489)	-3.20%
4-2430-Equip R & M - Cont.	4,795	2,500	(2,295)	-47.86%
4-2450-Inspection Fees	1,110	800	(310)	-27.93%
4-2490-Contract Other	700	600	(100)	-14.29%
4-3010-Gas	24,500	21,000	(3,500)	-14.29%
4-3020-Power	83,000	80,000	(3,000)	-3.61%
4-3040-Water	8,900	8,900	0	0.00%
4-3050-Telephone	2,035	2,160	125	6.13%
4-3051-Cell Phone	939	954	15	1.60%
4-4040-Cleaning Supplies	10,000	10,000	0	0.00%
4-4050-Clothing Allowance/Coverall Rental	2,960	3,610	650	21.96%
4-4060-Building Maintenance - Materials & Supp	21,000	20,000	(1,000)	-4.76%



# Budget Forecast by Costing Center

---

## *Budget Year 2022 Budget*

4-4080-Fuel	6,400	5,500	(900)	-14.06%
4-4090-Equip R & M - M & S	1,500	6,500	5,000	333.33%
4-4100-Small Tools & Equipment	14,000	12,000	(2,000)	-14.29%
4-4110-Equipment R & M - Materials & Supplies	2,500	2,500	0	0.00%
	<b>487,406</b>	<b>485,240</b>	<b>(2,165)</b>	<b>-0.44%</b>
Total	<b>437,856</b>	<b>364,028</b>	<b>(73,827)</b>	<b>-16.86%</b>

---

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-260-Cemetery Revenue	29,000	37,000	8,000	27.59%
3-1930-Cemetery Fees - Plot Sales	8,000	16,000	8,000	100.00%
3-1931-Cemetery Fees - Opening & Closing	21,000	21,000	0	0.00%
	<b>29,000</b>	<b>37,000</b>	<b>8,000</b>	<b>27.59%</b>
<b>Expenses</b>				
4-510-Cemetery	59,421	64,862	5,441	9.16%
4-1010-Salaries	8,387	8,709	322	3.84%
4-1020-Wages	26,565	27,889	1,324	4.98%
4-1025-Wages - Part Time	7,511	7,583	72	0.96%
4-1100-Benefits	34	34	0	0.00%
4-1105-WCB	1,181	583	(598)	-50.63%
4-1110-Pensions	3,090	3,234	144	4.66%
4-1120-CPP	1,946	2,152	207	10.64%
4-1130-E.I.	762	782	21	2.73%
4-1140-Health & Dental	378	389	11	2.97%
4-1150-Life, AD&D, STD	433	442	8	1.88%
4-2320-Insurance	0	59	59	100.00%
4-2490-Contract Other	900	1,470	570	63.33%
4-4050-Clothing Allowance/Coverall Rental	85	85	0	0.00%
4-4060-Building Maintenance - Materials & Supp	1,500	2,500	1,000	66.67%
4-4080-Fuel	1,400	1,200	(200)	-14.29%
4-4090-Equip R & M - M & S	250	2,250	2,000	800.00%
4-4143-Grounds R & M - M & S	2,500	3,000	500	20.00%
4-4145-R & M - M & S - Monuments	2,500	2,500	0	0.00%
	<b>59,421</b>	<b>64,862</b>	<b>5,441</b>	<b>9.16%</b>
<b>Total</b>	<b>30,421</b>	<b>27,862</b>	<b>(2,559)</b>	<b>-8.41%</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-288-Evergreen Revenue	129,157	179,410	50,253	38.91%
3-1914-Auditorium Room Rental	20,000	60,000	40,000	200.00%
3-1891-Equipment Rental Revenue	2,500	1,300	(1,200)	-48.00%
3-1895-ATM Revenue-Evergreen	2,100	5,000	2,900	138.10%
3-1908-Twin Lakes Room Rental	4,400	4,000	(400)	-9.09%
3-1900-Jackpine Room Rental	8,000	8,000	0	0.00%
3-1899-Off Season Ice Rental	7,840	7,840	0	0.00%
3-1898-Other Income	600	300	(300)	-50.00%
3-1887-Adult Curling Fees	10,000	8,000	(2,000)	-20.00%
3-1915-Regional Park Commission	32,000	30,000	(2,000)	-6.25%
3-1896-Ice Rental Revenue	1,500	2,000	500	33.33%
3-1892-Telephone Rental	1,848	2,000	152	8.23%
3-1884-Advertising Revenue	449	450	1	0.19%
3-1883-Restaurant Lease	30,000	42,800	12,800	42.67%
3-1907-Pro Shop Room Rental	6,720	6,720	0	0.00%
3-1897-Locker Rental Revenue	600	400	(200)	-33.33%
3-1889-Youth Curling Fees	600	600	0	0.00%
3-316 - Grants - Operating - Evergreen	2,500	2,500	0	0.00%
3-1222-Grant - Operating	2,500	2,500	0	0.00%
	<b>131,657</b>	<b>181,910</b>	<b>50,253</b>	<b>38.17%</b>
<b>Expenses</b>				
4-625-ED Evergreen Promotions	515,175	519,312	4,138	0.80%
4-1010-Salaries	43,534	43,407	(127)	-0.29%
4-1020-Wages	202,915	211,288	8,373	4.13%
4-1100-Benefits	470	470	0	0.00%
4-1105-WCB	6,847	3,362	(3,485)	-50.90%
4-1110-Pensions	21,986	22,702	716	3.26%
4-1120-CPP	11,736	12,946	1,210	10.31%
4-1130-E.I.	4,028	3,892	(136)	-3.39%
4-1140-Health & Dental	6,087	5,356	(732)	-12.02%
4-1150-Life, AD&D, STD	4,412	4,510	98	2.22%
4-2110-Advertising	3,500	3,050	(450)	-12.86%
4-2220-Travel, Meals, Accomodation	2,100	2,000	(100)	-4.76%
4-2314-Bldg R & M - Cont. - General	13,000	13,000	0	0.00%
4-2315-Uniform/Mat Rental	5,000	5,000	0	0.00%
4-2320-Insurance	20,000	25,500	5,500	27.50%
4-2330-Memberships & Subscriptions	959	640	(319)	-33.23%
4-2335-Education Training, Certificate Fees	525	600	75	14.29%
4-2420-Equipment R & M - Contracted	30,000	25,000	(5,000)	-16.67%
4-2450-Inspection Fees	7,479	6,995	(484)	-6.47%
4-3010-Gas	25,000	27,000	2,000	8.00%
4-3020-Power	55,000	50,000	(5,000)	-9.09%
4-3040-Water	6,000	5,000	(1,000)	-16.67%
4-3050-Telephone	8,891	10,400	1,509	16.98%

# Budget Forecast by Costing Center

---

## *Budget Year 2022 Budget*

4-3051-Cell Phone	1,200	1,104	(96)	-8.00%
4-4020-Postage	100	100	0	0.00%
4-4030-Materials & Supplies	2,000	2,000	0	0.00%
4-4040-Cleaning Supplies	8,500	9,000	500	5.88%
4-4050-Clothing Allowance/Coverall Rental	2,625	2,625	0	0.00%
4-4060-Building Maintenance - Materials & Supp	10,000	11,000	1,000	10.00%
4-4070-Equipment R&M-M&S	2,000	2,000	0	0.00%
4-4100-Small Tools & Equipment	3,500	3,500	0	0.00%
4-4190-Other	2,000	2,000	0	0.00%
4-2424-Equipment R&M-Contracted-Lease Fees	2,782	2,876	94	3.36%
4-2426-Other-Contracted	1,000	990	(10)	-1.00%
	<b>515,175</b>	<b>519,312</b>	<b>4,138</b>	<b>0.80%</b>
Total	<b>383,517</b>	<b>337,402</b>	<b>(46,115)</b>	<b>-12.02%</b>

---

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-929 - Transfer From Reserve - Operating - Lilibrary	10,000	10,000	0	0.00%
3-1172-Transfer From Reserves-Operating	10,000	10,000	0	0.00%
	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>0.00%</b>
<b>Expenses</b>				
4-760-Recreation - Library	156,549	152,132	(4,417)	-2.82%
4-2220-Travel, Meals, Accomodation	1,000	1,000	0	0.00%
4-2320-Insurance	1,500	1,750	250	16.67%
4-2325-Licenses	4,264	4,779	515	12.08%
4-2330-Memberships & Subscriptions	110	110	0	0.00%
4-2335-Education Training, Certificate Fees	500	500	0	0.00%
4-2340-Conference, Seminar, Workshop Fees	500	500	0	0.00%
4-2420-Equipment R & M - Contracted	500	500	0	0.00%
4-2455-Building - Room Rentals	44,162	42,380	(1,782)	-4.04%
4-2470-Regional Library Levy	86,963	86,963	0	0.00%
4-3050-Telephone	1,600	1,600	0	0.00%
4-4190-Other	5,450	2,050	(3,400)	-62.39%
4-8013-Lutz Estate Book Purchase	10,000	10,000	0	0.00%
	<b>156,549</b>	<b>152,132</b>	<b>(4,417)</b>	<b>-2.82%</b>
Total	<b>146,549</b>	<b>142,132</b>	<b>(4,417)</b>	<b>-3.01%</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-281-Other Revenue - Economic Development	13,000	0	(13,000)	-100.00%
3-1869-Other Revenue	13,000	0	(13,000)	-100.00%
3-317-Grants - Operating - Marketing & Tourism	5,000	5,000	0	0.00%
3-1222-Grant - Operating	5,000	5,000	0	0.00%
3-928-Transfer From Reserve - Operating - Marketing & Tourism	23,000	3,500	(19,500)	-84.78%
3-1177-Transfer From Reserves-Operating-Marketing & Tourism	23,000	3,500	(19,500)	-84.78%
	<b>41,000</b>	<b>8,500</b>	<b>(32,500)</b>	<b>-79.27%</b>
<b>Expenses</b>				
4-620-Economic Development	179,028	0	(179,028)	-100.00%
4-1010-Salaries	55,458	0	(55,458)	-100.00%
4-1025-Wages - Part Time	27,699	0	(27,699)	-100.00%
4-1100-Benefits	100	0	(100)	-100.00%
4-1105-WCB	2,765	0	(2,765)	-100.00%
4-1110-Pensions	4,991	0	(4,991)	-100.00%
4-1120-CPP	4,295	0	(4,295)	-100.00%
4-1130-E.I.	1,615	0	(1,615)	-100.00%
4-1140-Health & Dental	1,007	0	(1,007)	-100.00%
4-1150-Life, AD&D, STD	1,336	0	(1,336)	-100.00%
4-2025-Contract Services	10,000	0	(10,000)	-100.00%
4-2027-Contract Services - Other	30,712	0	(30,712)	-100.00%
4-2110-Advertising	8,000	0	(8,000)	-100.00%
4-2220-Travel, Meals, Accomodation	1,100	0	(1,100)	-100.00%
4-2320-Insurance	1,600	0	(1,600)	-100.00%
4-2330-Memberships & Subscriptions	2,456	0	(2,456)	-100.00%
4-2490-Contract Other	600	0	(600)	-100.00%
4-3010-Gas	1,000	0	(1,000)	-100.00%
4-3020-Power	1,500	0	(1,500)	-100.00%
4-3040-Water	984	0	(984)	-100.00%
4-3050-Telephone	4,861	0	(4,861)	-100.00%
4-3051-Cell Phone	600	0	(600)	-100.00%
4-4030-Materials & Supplies	700	0	(700)	-100.00%
4-4050-Clothing Allowance/Coverall Rental	250	0	(250)	-100.00%
4-4060-Building Maintenance - Materials & Supp	7,200	0	(7,200)	-100.00%
4-4100-Small Tools & Equipment	3,700	0	(3,700)	-100.00%
4-4110-Equipment R & M - Materials & Supplies	500	0	(500)	-100.00%
4-4082-Community Promotions	4,000	0	(4,000)	-100.00%
4-620-Marketing & Tourism	0	168,292	168,292	100.00%
4-1010-Salaries	0	75,485	75,485	100.00%
4-1025-Wages - Part Time	0	28,539	28,539	100.00%
4-1100-Benefits	0	100	100	100.00%
4-1105-WCB	0	1,373	1,373	100.00%
4-1110-Pensions	0	6,794	6,794	100.00%
4-1120-CPP	0	4,728	4,728	100.00%

# Budget Forecast by Costing Center

## Budget Year 2022 Budget

4-1130-E.I.	0	1,634	1,634	100.00%
4-1140-Health & Dental	0	1,037	1,037	100.00%
4-1150-Life, AD&D, STD	0	1,350	1,350	100.00%
4-2025-Contract Services	0	0	0	0.00%
4-2027-Contract Services - Other	0	4,720	4,720	100.00%
4-2110-Advertising	0	13,380	13,380	100.00%
4-2220-Travel, Meals, Accomodation	0	2,675	2,675	100.00%
4-2320-Insurance	0	640	640	100.00%
4-2330-Memberships & Subscriptions	0	1,580	1,580	100.00%
4-2340-Conference, Seminar, Workshop Fees	0	755	755	100.00%
4-2455-Building - Room Rentals	0	150	150	100.00%
4-2490-Contract Other	0	0	0	0.00%
4-3010-Gas	0	1,100	1,100	100.00%
4-3020-Power	0	1,368	1,368	100.00%
4-3040-Water	0	984	984	100.00%
4-3050-Telephone	0	5,100	5,100	100.00%
4-3051-Cell Phone	0	1,751	1,751	100.00%
4-4030-Materials & Supplies	0	1,100	1,100	100.00%
4-4050-Clothing Allowance/Coverall Rental	0	250	250	100.00%
4-4060-Building Maintenance - Materials & Supp	0	5,000	5,000	100.00%
4-4100-Small Tools & Equipment	0	2,000	2,000	100.00%
4-4110-Equipment R & M - Materials & Supplies	0	500	500	100.00%
4-4082-Community Promotions	0	4,200	4,200	100.00%
	<b>179,028</b>	<b>168,292</b>	<b>(10,736)</b>	<b>-6.00%</b>
<b>Total</b>	<b>138,028</b>	<b>159,792</b>	<b>21,764</b>	<b>15.77%</b>

# Budget Forecast by Costing Center

---

*Budget Year 2022 Budget*

<b>Division</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>Change</b>	<b>% Change</b>
<b><u>Expenses</u></b>				
4-780-Recreation - Museum	15,240	15,750	510	3.35%
4-2320-Insurance	2,600	3,000	400	15.38%
4-4060-Building Maintenance - Materials & Supp	640	750	110	17.19%
4-8010-Grants & Contributions	12,000	12,000	0	0.00%
	<b>15,240</b>	<b>15,750</b>	<b>510</b>	<b>3.35%</b>
<b>Total</b>	<b>15,240</b>	<b>15,750</b>	<b>510</b>	<b>3.35%</b>

---



# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-284-Other Revenue - Recreation	33,678	11,390	(22,289)	-66.18%
3-1750-Donations - Other	23,404	0	(23,404)	-100.00%
3-1992-Other Revenue	2,274	2,390	116	5.08%
3-1850-Recreation-RM of Nipawin	8,000	8,000	0	0.00%
3-1988-Pickleball Revenue	0	1,000	1,000	100.00%
3-931-Transfer From Reserve - Operating - Parks	10,945	0	(10,945)	-100.00%
3-1172-Transfer From Reserves-Operating	10,945	0	(10,945)	-100.00%
	<b>44,623</b>	<b>11,390</b>	<b>(33,234)</b>	<b>-74.48%</b>
<b>Expenses</b>				
4-740-Recreation - Parks	382,348	388,525	6,177	1.62%
4-1010-Salaries	31,030	32,223	1,193	3.84%
4-1020-Wages	174,960	177,505	2,545	1.45%
4-1025-Wages - Part Time	28,936	28,628	(307)	-1.06%
4-1100-Benefits	189	189	0	0.00%
4-1105-WCB	6,620	3,146	(3,473)	-52.47%
4-1110-Pensions	18,155	18,492	338	1.86%
4-1120-CPP	11,093	11,931	839	7.56%
4-1130-E.I.	4,281	4,274	(7)	-0.16%
4-1140-Health & Dental	2,216	2,281	66	2.96%
4-1150-Life, AD&D, STD	2,361	2,396	36	1.52%
4-2110-Advertising	250	500	250	100.00%
4-2220-Travel, Meals, Accomodation	750	750	0	0.00%
4-2320-Insurance	10,800	14,300	3,500	32.41%
4-2335-Education Training, Certificate Fees	1,650	1,300	(350)	-21.21%
4-2430-Equip R & M - Cont.	5,000	5,000	0	0.00%
4-2490-Contract Other	7,000	7,000	0	0.00%
4-3020-Power	2,600	2,700	100	3.85%
4-3040-Water	2,800	2,790	(10)	-0.36%
4-3051-Cell Phone	842	895	53	6.29%
4-4035-Materials & Supplies	8,500	8,500	0	0.00%
4-4050-Clothing Allowance/Coverall Rental	473	473	0	0.00%
4-4060-Building Maintenance - Materials & Supp	500	2,500	2,000	400.00%
4-4080-Fuel	8,500	9,600	1,100	12.94%
4-4090-Equip R & M - M & S	14,500	16,000	1,500	10.34%
4-4100-Small Tools & Equipment	5,000	6,000	1,000	20.00%
4-4143-Grounds R & M - M & S	11,000	8,000	(3,000)	-27.27%
4-4180-Chemicals	2,500	3,000	500	20.00%
4-4181-Topsoil	2,500	2,500	0	0.00%
4-4182-Plants	16,345	14,650	(1,695)	-10.37%
4-4190-Other	1,000	1,000	0	0.00%
4-742-Recreation - Central Park	19,564	23,796	4,233	21.63%
4-1010-Salaries	1,677	1,742	64	3.84%
4-1020-Wages	8,962	9,129	167	1.86%
4-1025-Wages - Part Time	3,201	3,232	31	0.96%

# Budget Forecast by Costing Center

## Budget Year 2022 Budget

4-1100-Benefits	2	2	0	0.00%
4-1105-WCB	391	186	(205)	-52.37%
4-1110-Pensions	914	934	20	2.19%
4-1120-CPP	647	692	45	6.91%
4-1130-E.I.	284	293	10	3.40%
4-1140-Health & Dental	42	43	1	2.35%
4-1150-Life, AD&D, STD	38	37	(1)	-1.34%
4-3020-Power	2,900	2,500	(400)	-13.79%
4-4050-Clothing Allowance/Coverall Rental	5	5	0	0.00%
4-4143-Grounds R & M - M & S	500	5,000	4,500	900.00%
4-745-Recreation - Decorative Lighting	11,680	11,663	(18)	-0.15%
4-1020-Wages	2,583	2,631	47	1.84%
4-1100-Benefits	4	4	0	0.00%
4-1105-WCB	75	35	(40)	-53.49%
4-1110-Pensions	233	237	4	1.84%
4-1120-CPP	127	140	13	10.53%
4-1130-E.I.	40	40	0	0.00%
4-1140-Health & Dental	62	64	2	3.15%
4-1150-Life, AD&D, STD	47	47	0	0.82%
4-2320-Insurance	0	55	55	100.00%
4-3020-Power	500	400	(100)	-20.00%
4-4035-Materials & Supplies	8,000	8,000	0	0.00%
4-4050-Clothing Allowance/Coverall Rental	10	10	0	0.00%
	<b>413,592</b>	<b>423,984</b>	<b>10,392</b>	<b>2.51%</b>
<b>Total</b>	<b>368,969</b>	<b>412,594</b>	<b>43,625</b>	<b>11.82%</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-232-Rentals - Playfields	12,899	13,798	899	6.97%
3-1290-Other	5,000	3,500	(1,500)	-30.00%
3-1640-Playfield Fees - Soccer Pitches	739	754	15	2.03%
3-1641-Playfield Fees - Ball Diamonds	6,260	7,944	1,684	26.90%
3-1642-Admissions- Skating	900	1,600	700	77.78%
	<b>12,899</b>	<b>13,798</b>	<b>899</b>	<b>6.97%</b>
<b>Expenses</b>				
4-743-Recreation - Playfields	31,561	23,810	(7,751)	-24.56%
4-1020-Wages	10,697	10,896	199	1.86%
4-1025-Wages - Part Time	8,003	8,081	77	0.96%
4-1105-WCB	540	250	(290)	-53.65%
4-1110-Pensions	911	928	17	1.86%
4-1120-CPP	860	915	55	6.42%
4-1130-E.I.	407	420	13	3.07%
4-1140-Health & Dental	13	13	0	0.00%
4-1150-Life, AD&D, STD	9	7	(2)	-17.98%
4-3020-Power	420	300	(120)	-28.57%
4-4060-Building Maintenance - Materials & Supp	5,000	2,000	(3,000)	-60.00%
4-4143-Grounds R & M - M & S	4,700	0	(4,700)	-100.00%
	<b>31,561</b>	<b>23,810</b>	<b>(7,751)</b>	<b>-24.56%</b>
<b>Total</b>	<b>18,662</b>	<b>10,012</b>	<b>(8,650)</b>	<b>-46.35%</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-314 - Grants - Operating - Programming	5,000	5,000	0	0.00%
3-1222-Grant - Operating	5,000	5,000	0	0.00%
3-332-Grants - Conditional - Provincial Agenci	37,761	42,548	4,787	12.68%
3-1260-Provincial Agencies	37,761	42,548	4,787	12.68%
	<b>42,761</b>	<b>47,548</b>	<b>4,787</b>	<b>11.19%</b>
<b>Expenses</b>				
4-730-Recreation Programming	111,037	104,219	(6,818)	-6.14%
4-1025-Wages - Part Time	33,261	33,661	400	1.20%
4-1105-WCB	961	444	(517)	-53.78%
4-1120-CPP	981	1,049	68	6.91%
4-1130-E.I.	735	745	10	1.29%
4-2110-Advertising	3,000	2,000	(1,000)	-33.33%
4-2215-Contracted Services	1,000	12,700	11,700	1,170.00%
4-2220-Travel, Meals, Accomodation	1,000	1,100	100	10.00%
4-2455-Building - Room Rentals	1,800	1,200	(600)	-33.33%
4-2490-Contract Other	720	1,000	280	38.89%
4-3010-Gas	1,450	1,450	0	0.00%
4-3020-Power	1,050	1,050	0	0.00%
4-3050-Telephone	320	320	0	0.00%
4-4031-Program Supplies	20,700	20,500	(200)	-0.97%
4-8010-Grants & Contributions	32,058	15,000	(17,058)	-53.21%
4-8012-Program Contributions	10,000	10,000	0	0.00%
4-2332-Cultural Assistance Program	2,000	2,000	0	0.00%
	<b>111,037</b>	<b>104,219</b>	<b>(6,818)</b>	<b>-6.14%</b>
<b>Total</b>	<b>68,276</b>	<b>56,671</b>	<b>(11,605)</b>	<b>-17.00%</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-230-Rentals - Swimming Pool	9,500	20,000	10,500	110.53%
3-1610-Swimming Pool - Rentals	9,500	20,000	10,500	110.53%
3-250-Recreation Fees - Swimming Pool	59,000	102,400	43,400	73.56%
3-1940-Swimming Pool - Season Fees	15,000	27,000	12,000	80.00%
3-1941-Swimming Pool - Daily Passes	20,000	36,500	16,500	82.50%
3-1942-Swimming Pool - Lesson Fees	18,000	29,700	11,700	65.00%
3-1989-Concession Revenue	6,000	9,200	3,200	53.33%
3-312 - Grants - Operating - Swimming Pool	5,000	5,000	0	0.00%
3-1222-Grant - Operating	5,000	5,000	0	0.00%
	<b>73,500</b>	<b>127,400</b>	<b>53,900</b>	<b>73.33%</b>
<b>Expenses</b>				
4-750-Recreation - Pool	276,139	321,333	45,194	16.37%
4-1010-Salaries	5,871	6,096	226	3.84%
4-1020-Wages	17,839	18,167	328	1.84%
4-1025-Wages - Part Time	121,997	147,245	25,248	20.70%
4-1100-Benefits	38	38	0	0.00%
4-1105-WCB	3,926	2,264	(1,662)	-42.34%
4-1110-Pensions	2,122	2,172	50	2.34%
4-1120-CPP	6,073	7,457	1,383	22.78%
4-1130-E.I.	2,600	3,033	433	16.66%
4-1140-Health & Dental	476	525	49	10.32%
4-1150-Life, AD&D, STD	426	432	6	1.31%
4-2070-Collection Contract	1,300	1,300	0	0.00%
4-2110-Advertising	300	350	50	16.67%
4-2220-Travel, Meals, Accomodation	500	250	(250)	-50.00%
4-2314-Bldg R & M - Cont. - General	3,000	10,000	7,000	233.33%
4-2315-Uniform/Mat Rental	300	400	100	33.33%
4-2320-Insurance	8,000	10,021	2,021	25.26%
4-2330-Memberships & Subscriptions	120	50	(70)	-58.33%
4-2335-Education Training, Certificate Fees	4,500	4,000	(500)	-11.11%
4-2430-Equip R & M - Cont.	2,500	2,500	0	0.00%
4-2445-Programs - Contracted	2,000	0	(2,000)	-100.00%
4-2450-Inspection Fees	400	200	(200)	-50.00%
4-2480-Laboratory Testing	300	270	(30)	-10.00%
4-2490-Contract Other	400	600	200	50.00%
4-3010-Gas	15,000	32,000	17,000	113.33%
4-3020-Power	11,800	14,400	2,600	22.03%
4-3040-Water	8,000	8,300	300	3.75%
4-3050-Telephone	1,357	1,350	(7)	-0.52%
4-4031-Program Supplies	6,000	6,000	0	0.00%
4-4036-Confectionery	5,000	6,000	1,000	20.00%
4-4040-Cleaning Supplies	2,500	3,200	700	28.00%
4-4050-Clothing Allowance/Coverall Rental	78	78	0	0.00%
4-4060-Building Maintenance - Materials & Supp	4,800	4,000	(800)	-16.67%

# Budget Forecast by Costing Center

---

## *Budget Year 2022 Budget*

4-4100-Small Tools & Equipment	2,500	2,500	0	0.00%
4-4110-Equipment R & M - Materials & Supplies	1,000	1,200	200	20.00%
4-4180-Chemicals	14,000	20,000	6,000	42.86%
4-4190-Other	500	250	(250)	-50.00%
4-8045-Debenture Interest Repayment	18,616	4,686	(13,930)	-74.83%
	<b>276,139</b>	<b>321,333</b>	<b>45,194</b>	<b>16.37%</b>
Total	<b>202,639</b>	<b>193,933</b>	<b>(8,706)</b>	<b>-4.30%</b>

---

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-270-Permit Revenue	23,750	19,350	(4,400)	-18.53%
3-1530-Building Permit Inspection Revenue	22,000	17,500	(4,500)	-20.45%
3-1531-Moving/Demolition Permits	150	250	100	66.67%
3-1540-Other Permits	100	100	0	0.00%
3-1541-Development Fees	1,500	1,500	0	0.00%
3-287-Other Revenue - Community Planning	2,100	2,100	0	0.00%
3-1874-Community Planning-White Fox	150	150	0	0.00%
3-1882 - Community Planning	900	900	0	0.00%
3-1881-Community Planning - Town of Carrot River	150	150	0	0.00%
3-1880-Community Planning-RM of Moose Range	150	150	0	0.00%
3-1875-Community Planning-Codette	150	150	0	0.00%
3-1876-Community Planning-Choiceland	150	150	0	0.00%
3-1877-Community Planning-Tobin Lake	150	150	0	0.00%
3-1878-Community Planning-RM of Nipawin	150	150	0	0.00%
3-1879-Community Planning-RM of Torch River	150	150	0	0.00%
	<b>25,850</b>	<b>21,450</b>	<b>(4,400)</b>	<b>-17.02%</b>
<b>Expenses</b>				
4-611-Community Planning	132,863	164,738	31,875	23.99%
4-1010-Salaries	88,082	89,622	1,541	1.75%
4-1100-Benefits	100	100	0	0.00%
4-1105-WCB	1,965	1,183	(782)	-39.79%
4-1110-Pensions	7,927	8,066	139	1.75%
4-1120-CPP	3,166	3,500	333	10.53%
4-1130-E.I.	1,003	1,003	0	0.00%
4-1140-Health & Dental	1,007	1,037	30	2.98%
4-1150-Life, AD&D, STD	1,591	1,603	12	0.73%
4-2010-Legal Fees	0	4,000	4,000	100.00%
4-2027-Contract Services - Other	2,000	24,800	22,800	1,140.00%
4-2090-Housing Authority	(10,000)	(6,000)	4,000	-40.00%
4-2110-Advertising	1,000	750	(250)	-25.00%
4-2220-Travel, Meals, Accomodation	500	900	400	80.00%
4-2330-Memberships & Subscriptions	9,900	10,535	635	6.41%
4-2335-Education Training, Certificate Fees	800	800	0	0.00%
4-2340-Conference, Seminar, Workshop Fees	400	500	100	25.00%
4-2450-Inspection Fees	20,000	17,500	(2,500)	-12.50%
4-2455-Building - Room Rentals	300	0	(300)	-100.00%
4-3050-Telephone	1,832	1,750	(82)	-4.50%
4-3051-Cell Phone	540	540	0	0.00%
4-4035-Materials & Supplies	0	400	400	100.00%
4-4050-Clothing Allowance/Coverall Rental	250	250	0	0.00%

# Budget Forecast by Costing Center

*Budget Year 2022 Budget*

4-4100-Small Tools & Equipment	500	1,900	1,400	280.00%
	<b>132,863</b>	<b>164,738</b>	<b>31,875</b>	<b>23.99%</b>
<b>Total</b>	<b>107,013</b>	<b>143,288</b>	<b>36,275</b>	<b>33.90%</b>



# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-243-Animal Control Revenue	7,050	7,955	905	12.84%
3-1430-Fines - Pound	1,450	1,600	150	10.34%
3-1521-Animal Licenses	5,600	6,355	755	13.48%
3-922-Transfer From Reserve - Operating - Animal Control	3,000	0	(3,000)	-100.00%
3-1172-Transfer From Reserves-Operating	3,000	0	(3,000)	-100.00%
	<b>10,050</b>	<b>7,955</b>	<b>(2,095)</b>	<b>-20.85%</b>
<b>Expenses</b>				
4-420-Animal Control	37,022	40,982	3,960	10.70%
4-1105-WCB	320	120	(200)	-62.50%
4-2080-Officer	12,000	12,270	270	2.25%
4-2490-Contract Other	17,802	1,740	(16,062)	-90.23%
4-3051-Cell Phone	900	900	0	0.00%
4-4030-Materials & Supplies	500	1,300	800	160.00%
4-4100-Small Tools & Equipment	0	750	750	100.00%
4-2457-Animal Boarding	5,500	9,000	3,500	63.64%
4-2458-Subsidized Spay & Neuter Program	0	5,000	5,000	100.00%
4-2459-North East SPCA Service Agreement	0	9,902	9,902	100.00%
	<b>37,022</b>	<b>40,982</b>	<b>3,960</b>	<b>10.70%</b>
<b>Total</b>	<b>26,972</b>	<b>33,027</b>	<b>6,055</b>	<b>22.45%</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-214-Bylaw Enforcement	1,000	2,000	1,000	100.00%
3-1420-Bylaw Fines	1,000	2,000	1,000	100.00%
	<b>1,000</b>	<b>2,000</b>	<b>1,000</b>	<b>100.00%</b>
<b>Expenses</b>				
4-220-Bylaw Enforcement	87,446	92,631	5,185	5.93%
4-1010-Salaries	61,620	68,032	6,412	10.41%
4-1100-Benefits	80	80	0	0.00%
4-1105-WCB	1,572	898	(674)	-42.87%
4-1110-Pensions	5,546	6,123	577	10.41%
4-1120-CPP	2,533	2,800	267	10.53%
4-1130-E.I.	802	802	0	0.00%
4-1140-Health & Dental	425	830	405	95.31%
4-1150-Life, AD&D, STD	1,113	1,216	103	9.30%
4-2320-Insurance	1,400	1,450	50	3.57%
4-2335-Education Training, Certificate Fees	0	1,000	1,000	100.00%
4-3050-Telephone	3,930	1,800	(2,130)	-54.20%
4-3051-Cell Phone	1,200	1,200	0	0.00%
4-4030-Materials & Supplies	0	1,400	1,400	100.00%
4-4050-Clothing Allowance/Coverall Rental	1,500	2,000	500	33.33%
4-4080-Fuel	3,300	2,500	(800)	-24.24%
4-4100-Small Tools & Equipment	1,500	500	(1,000)	-66.67%
4-4110-Equipment R & M - Materials & Supplies	925	0	(925)	-100.00%
	<b>87,446</b>	<b>92,631</b>	<b>5,185</b>	<b>5.93%</b>
<b>Total</b>	<b>86,446</b>	<b>90,631</b>	<b>4,185</b>	<b>4.84%</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Expenses</b>				
4-250-EMO	32,998	36,795	3,797	11.51%
4-1010-Salaries	15,405	17,008	1,603	10.41%
4-1100-Benefits	20	20	0	0.00%
4-1105-WCB	393	225	(168)	-42.87%
4-1110-Pensions	1,386	1,531	144	10.41%
4-1120-CPP	633	700	67	10.53%
4-1130-E.I.	201	201	0	0.00%
4-1140-Health & Dental	106	207	101	95.31%
4-1150-Life, AD&D, STD	278	304	26	9.30%
4-2220-Travel, Meals, Accomodation	0	1,750	1,750	100.00%
4-2335-Education Training, Certificate Fees	2,000	2,000	0	0.00%
4-2340-Conference, Seminar, Workshop Fees	1,075	1,350	275	25.58%
4-3050-Telephone	1,500	1,500	0	0.00%
4-4030-Materials & Supplies	10,000	10,000	0	0.00%
	<b>32,998</b>	<b>36,795</b>	<b>3,797</b>	<b>11.51%</b>
Total	<b>32,998</b>	<b>36,795</b>	<b>3,797</b>	<b>11.51%</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-240-Fire Fees	42,050	52,100	10,050	23.90%
3-1911-Fire Department Fees - Extrication	40,000	50,000	10,000	25.00%
3-1990-Other	2,050	2,100	50	2.44%
3-283-Other Revenue - Fire Protection	252,616	259,077	6,461	2.56%
3-1842-Fire Protection RM of Nipawin	118,346	121,454	3,108	2.63%
3-1843-Fire Protection RM of Torch River	83,490	85,758	2,268	2.72%
3-1844-Fire Protection Village of Codette	13,179	13,499	320	2.43%
3-1846-Fire Protection Nipawin Regional Park	3,600	3,600	0	0.00%
3-1847-Fire Protection Wapiti Valley Regional Park	3,600	3,600	0	0.00%
3-1848-Fire Protection Village of White Fox	26,801	27,566	765	2.85%
3-1849-Fire Protection Village of Love	3,600	3,600	0	0.00%
3-925-Transfer From Reserve - Operating - Fire Department	32,365	53,649	21,283	65.76%
3-1173-Transfer From Reserves-Operating	32,365	53,649	21,283	65.76%
	<b>327,031</b>	<b>364,826</b>	<b>37,794</b>	<b>11.56%</b>
<b>Expenses</b>				
4-240-Fire Department	583,890	633,124	49,234	8.43%
4-1010-Salaries	93,659	97,247	3,588	3.83%
4-1020-Wages	8,891	10,049	1,158	13.02%
4-1025-Wages - Part Time	229,967	238,080	8,112	3.53%
4-1100-Benefits	111	111	0	0.00%
4-1105-WCB	8,827	4,559	(4,268)	-48.35%
4-1110-Pensions	9,229	9,657	427	4.63%
4-1120-CPP	3,515	3,885	370	10.53%
4-1130-E.I.	1,113	1,113	0	0.00%
4-1140-Health & Dental	1,179	1,783	604	51.29%
4-1150-Life, AD&D, STD	1,852	1,919	66	3.58%
4-2050-Fire Alarm System/Communications	5,501	6,602	1,101	20.01%
4-2110-Advertising	500	200	(300)	-60.00%
4-2220-Travel, Meals, Accomodation	7,000	7,000	0	0.00%
4-2310-Bldg R & M - Cont. - Janitorial	700	700	0	0.00%
4-2314-Bldg R & M - Cont. - General	3,000	3,000	0	0.00%
4-2320-Insurance	26,000	27,923	1,923	7.40%
4-2330-Memberships & Subscriptions	2,500	2,000	(500)	-20.00%
4-2335-Education Training, Certificate Fees	5,000	5,000	0	0.00%
4-2350-Communications	12,000	12,000	0	0.00%
4-2430-Equip R & M - Cont.	18,000	20,000	2,000	11.11%
4-2490-Contract Other	0	8,000	8,000	100.00%
4-3010-Gas	2,600	2,850	250	9.62%
4-3020-Power	6,200	6,300	100	1.61%
4-3040-Water	9,000	9,000	0	0.00%
4-3050-Telephone	5,463	5,600	137	2.51%
4-3051-Cell Phone	1,100	1,600	500	45.45%
4-4030-Materials & Supplies	1,600	1,000	(600)	-37.50%
4-4040-Cleaning Supplies	800	800	0	0.00%

# Budget Forecast by Costing Center

---

## *Budget Year 2022 Budget*

4-4050-Clothing Allowance/Coverall Rental	28	1,528	1,500	5,454.55%
4-4060-Building Maintenance - Materials & Supp	3,000	3,000	0	0.00%
4-4080-Fuel	13,000	11,000	(2,000)	-15.38%
4-4100-Small Tools & Equipment	82,365	35,600	(46,765)	-56.78%
4-4110-Equipment R & M - Materials & Supplies	12,500	15,000	2,500	20.00%
4-4190-Other	1,500	900	(600)	-40.00%
4-5000-Search & Rescue Materials	1,500	0	(1,500)	-100.00%
4-8045-Debenture Interest Repayment	4,690	3,802	(888)	-18.93%
4-4101-Turnout Gear	0	74,319	74,319	100.00%
	<b>583,890</b>	<b>633,124</b>	<b>49,234</b>	<b>8.43%</b>
Total	<b>256,859</b>	<b>268,298</b>	<b>11,439</b>	<b>4.45%</b>

---

# Budget Forecast by Costing Center

---

*Budget Year 2022 Budget*

<b>Division</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>Change</b>	<b>% Change</b>
<b><u>Revenues</u></b>				
3-241-Policing Fines	23,900	27,000	3,100	12.97%
3-1410-Fines - Police	23,900	27,000	3,100	12.97%
	<b>23,900</b>	<b>27,000</b>	<b>3,100</b>	<b>12.97%</b>
<b><u>Expenses</u></b>				
4-210-Police Department	354,850	394,275	39,425	11.11%
4-2040-RCMP Contract	354,650	394,075	39,425	11.12%
4-2190-Other (Specify)	200	200	0	0.00%
	<b>354,850</b>	<b>394,275</b>	<b>39,425</b>	<b>11.11%</b>
<b>Total</b>	<b>330,950</b>	<b>367,275</b>	<b>36,325</b>	<b>10.98%</b>

---

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-210-Custom Work - PW	110,500	132,831	22,331	20.21%
3-1935-Custom Work	110,500	132,831	22,331	20.21%
3-923-Transfer From Reserve - Operating - Public Works - Administration	55,000	10,000	(45,000)	-81.82%
3-1172-Transfer From Reserves-Operating	55,000	10,000	(45,000)	-81.82%
	<b>165,500</b>	<b>142,831</b>	<b>(22,669)</b>	<b>-13.70%</b>
<b>Expenses</b>				
4-310-Public Works	346,012	289,611	(56,402)	-16.30%
4-1010-Salaries	37,463	37,339	(125)	-0.33%
4-1090-Car Allowance	1,600	4,150	2,550	159.38%
4-1100-Benefits	5,040	40	(5,000)	-99.21%
4-1105-WCB	786	493	(293)	-37.29%
4-1110-Pensions	3,372	3,360	(11)	-0.33%
4-1120-CPP	1,267	1,400	133	10.53%
4-1130-E.I.	401	401	0	0.00%
4-1140-Health & Dental	403	415	12	2.98%
4-1150-Life, AD&D, STD	677	668	(9)	-1.33%
4-2110-Advertising	0	500	500	100.00%
4-2220-Travel, Meals, Accomodation	2,450	5,700	3,250	132.65%
4-2320-Insurance	55,500	38,821	(16,680)	-30.05%
4-2325-Licenses	660	670	10	1.52%
4-2330-Memberships & Subscriptions	560	560	0	0.00%
4-2335-Education Training, Certificate Fees	4,950	6,450	1,500	30.30%
4-2340-Conference, Seminar, Workshop Fees	400	400	0	0.00%
4-2420-Equipment R & M - Contracted	15,500	15,500	0	0.00%
4-2430-Equip R & M - Cont.	0	0	0	0.00%
4-2450-Inspection Fees	0	2,400	2,400	100.00%
4-2490-Contract Other	6,000	0	(6,000)	-100.00%
4-3050-Telephone	1,832	1,800	(32)	-1.77%
4-3051-Cell Phone	1,900	2,000	100	5.26%
4-4030-Materials & Supplies	51,000	24,500	(26,500)	-51.96%
4-4050-Clothing Allowance/Coverall Rental	100	100	0	0.00%
4-4070-Equipment R&M-M&S	6,000	0	(6,000)	-100.00%
4-4080-Fuel	65,000	75,000	10,000	15.38%
4-4081-Oil	6,700	7,000	300	4.48%
4-4100-Small Tools & Equipment	9,600	10,000	400	4.17%
4-4110-Equipment R & M - Materials & Supplies	57,977	42,750	(15,227)	-26.26%
4-8045-Debenture Interest Repayment	8,875	7,195	(1,680)	-18.93%
	<b>346,012</b>	<b>289,611</b>	<b>(56,402)</b>	<b>-16.30%</b>
<b>Total</b>	<b>180,512</b>	<b>146,780</b>	<b>(33,732)</b>	<b>-18.69%</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-233-Rentals - Airport	9,000	12,100	3,100	34.44%
3-1650-Airport Rentals	9,000	12,100	3,100	34.44%
3-282-Other Revenue - Airport	100	300	200	200.00%
3-1841-Airport	100	300	200	200.00%
	<b>9,100</b>	<b>12,400</b>	<b>3,300</b>	<b>36.26%</b>
<b>Expenses</b>				
4-340-Public Works - Airport	22,812	38,802	15,990	70.09%
4-1020-Wages	6,092	6,796	704	11.55%
4-1100-Benefits	9	9	0	0.00%
4-1105-WCB	176	90	(86)	-49.05%
4-1110-Pensions	548	612	63	11.55%
4-1120-CPP	299	362	63	21.07%
4-1130-E.I.	95	104	9	9.54%
4-1140-Health & Dental	91	93	3	2.98%
4-1150-Life, AD&D, STD	110	122	11	10.43%
4-2035-Property Taxes	900	1,200	300	33.33%
4-2320-Insurance	2,500	2,723	223	8.91%
4-2330-Memberships & Subscriptions	660	700	40	6.06%
4-2420-Equipment R & M - Contracted	1,060	1,070	10	0.94%
4-2490-Contract Other	5,200	5,500	300	5.77%
4-3020-Power	2,900	2,900	0	0.00%
4-4050-Clothing Allowance/Coverall Rental	23	23	0	0.00%
4-4110-Equipment R & M - Materials & Supplies	500	5,000	4,500	900.00%
4-4142-Runway R & M - M & S	1,150	10,000	8,850	769.57%
4-4113-Airport-Equip R&M-NDB	500	1,500	1,000	200.00%
4-341-Airport - Terminal Building	8,288	8,982	694	8.37%
4-1020-Wages	2,673	3,122	449	16.82%
4-1100-Benefits	8	8	0	0.00%
4-1105-WCB	77	41	(36)	-46.64%
4-1110-Pensions	228	266	38	16.82%
4-1120-CPP	134	164	30	22.37%
4-1130-E.I.	49	51	2	3.61%
4-1140-Health & Dental	42	44	1	2.96%
4-1150-Life, AD&D, STD	46	53	7	15.65%
4-2325-Licenses	42	43	1	2.38%
4-3010-Gas	800	900	100	12.50%
4-3020-Power	1,800	1,900	100	5.56%
4-3050-Telephone	689	690	1	0.14%
4-4040-Cleaning Supplies	200	200	0	0.00%
4-4060-Building Maintenance - Materials & Supp	1,500	1,500	0	0.00%
	<b>31,100</b>	<b>47,784</b>	<b>16,684</b>	<b>53.64%</b>
<b>Total</b>	<b>22,000</b>	<b>35,384</b>	<b>13,384</b>	<b>60.83%</b>



# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-285-Other Revenue - Handivan	15,000	8,000	(7,000)	-46.67%
3-1975-Handivan Fees	15,000	8,000	(7,000)	-46.67%
3-311-Grants - Operating - Paratransit	8,356	3,432	(4,924)	-58.93%
3-1222-Grant - Operating	8,356	3,432	(4,924)	-58.93%
	<b>23,356</b>	<b>11,432</b>	<b>(11,924)</b>	<b>-51.05%</b>
<b>Expenses</b>				
4-350-Handivan	83,738	77,326	(6,412)	-7.66%
4-1020-Wages	2,425	2,741	316	13.02%
4-1100-Benefits	3	3	0	0.00%
4-1105-WCB	59	36	(23)	-38.63%
4-1110-Pensions	218	247	28	13.02%
4-1120-CPP	95	105	10	10.53%
4-1130-E.I.	30	30	0	0.00%
4-1140-Health & Dental	47	48	1	3.15%
4-1150-Life, AD&D, STD	44	49	5	11.89%
4-2025-Contract Services	2,400	2,400	0	0.00%
4-2026-Driver - Contract	64,560	64,560	0	0.00%
4-2320-Insurance	1,400	1,400	0	0.00%
4-2420-Equipment R & M - Contracted	1,000	1,000	0	0.00%
4-3051-Cell Phone	550	500	(50)	-9.09%
4-4030-Materials & Supplies	100	0	(100)	-100.00%
4-4050-Clothing Allowance/Coverall Rental	8	8	0	0.00%
4-4080-Fuel	9,500	3,000	(6,500)	-68.42%
4-4110-Equipment R & M - Materials & Supplies	1,300	1,200	(100)	-7.69%
	<b>83,738</b>	<b>77,326</b>	<b>(6,412)</b>	<b>-7.66%</b>
<b>Total</b>	<b>60,382</b>	<b>65,894</b>	<b>5,512</b>	<b>9.13%</b>

# Budget Forecast by Costing Center

---

*Budget Year 2022 Budget*

<b>Division</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>Change</b>	<b>% Change</b>
<b><u>Expenses</u></b>				
4-322-PW - S & R - Snow Removal	93,548	103,397	9,848	10.53%
4-1020-Wages	61,417	68,595	7,178	11.69%
4-1100-Benefits	92	92	0	0.00%
4-1105-WCB	1,775	905	(869)	-48.99%
4-1110-Pensions	5,528	6,174	646	11.69%
4-1120-CPP	3,011	3,650	639	21.22%
4-1130-E.I.	954	1,046	92	9.67%
4-1140-Health & Dental	1,433	1,478	45	3.15%
4-1150-Life, AD&D, STD	1,109	1,227	117	10.57%
4-4050-Clothing Allowance/Coverall Rental	230	230	0	0.00%
4-4131-Snow Removal Material	18,000	20,000	2,000	11.11%
	<b>93,548</b>	<b>103,397</b>	<b>9,848</b>	<b>10.53%</b>
<b>Total</b>	<b>93,548</b>	<b>103,397</b>	<b>9,848</b>	<b>10.53%</b>

---

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-313 - Grants - Operating - Street Maintenance	13,173	13,173	0	0.00%
3-1222-Grant - Operating	13,173	13,173	0	0.00%
	<b>13,173</b>	<b>13,173</b>	<b>0</b>	<b>0.00%</b>
<b>Expenses</b>				
4-320-Publics Works - Roads and Streets	640,042	665,727	25,684	4.01%
4-1010-Salaries	54,612	56,697	2,084	3.82%
4-1020-Wages	309,635	335,358	25,723	8.31%
4-1100-Benefits	479	479	0	0.00%
4-1105-WCB	9,808	5,175	(4,633)	-47.24%
4-1110-Pensions	32,664	35,157	2,493	7.63%
4-1120-CPP	16,579	18,812	2,233	13.47%
4-1130-E.I.	5,404	5,612	208	3.84%
4-1140-Health & Dental	5,815	6,012	197	3.39%
4-1150-Life, AD&D, STD	6,150	6,558	408	6.63%
4-2320-Insurance	11,200	14,172	2,972	26.53%
4-2441-Road Maintenance	9,000	14,000	5,000	55.56%
4-2460-Sidewalk R&M-Contracted	0	1,000	1,000	100.00%
4-3020-Power	106,000	90,000	(16,000)	-15.09%
4-4050-Clothing Allowance/Coverall Rental	1,197	1,197	0	0.00%
4-4130-Gravel	31,000	21,000	(10,000)	-32.26%
4-4140-Repairs & Maintenance - M & S	2,000	10,000	8,000	400.00%
4-4141-Sidewalk R&M-M&S	15,000	15,000	0	0.00%
4-4150-Road Surfacing R & M - M & S	2,500	3,500	1,000	40.00%
4-4160-Signs	4,000	7,500	3,500	87.50%
4-4170-Signals/Markings	17,000	18,500	1,500	8.82%
4-321-PW - CRACKFILL, PAINTING	28,113	31,011	2,897	10.31%
4-1020-Wages	23,014	25,673	2,659	11.55%
4-1100-Benefits	34	34	0	0.00%
4-1105-WCB	665	339	(326)	-49.05%
4-1110-Pensions	2,071	2,311	239	11.55%
4-1120-CPP	1,128	1,366	238	21.07%
4-1130-E.I.	357	391	34	9.54%
4-1140-Health & Dental	342	353	10	2.98%
4-1150-Life, AD&D, STD	416	459	43	10.43%
4-4050-Clothing Allowance/Coverall Rental	85	85	0	0.00%
4-325-Public Works - Custom Work	620	684	64	10.31%
4-1020-Wages	508	566	59	11.55%
4-1100-Benefits	1	1	0	0.00%
4-1105-WCB	15	7	(7)	-49.05%
4-1110-Pensions	46	51	5	11.55%
4-1120-CPP	25	30	5	21.07%
4-1130-E.I.	8	9	1	9.54%
4-1140-Health & Dental	8	8	0	2.98%
4-1150-Life, AD&D, STD	9	10	1	10.43%

# Budget Forecast by Costing Center

---

## Budget Year 2022 Budget

4-4050-Clothing Allowance/Coverall Rental	2	2	0	0.00%
4-326-PW - Regional Park	2,240	2,468	228	10.17%
4-1020-Wages	1,015	1,133	117	11.55%
4-1100-Benefits	2	2	0	0.00%
4-1105-WCB	29	15	(14)	-49.05%
4-1110-Pensions	91	102	11	11.55%
4-1120-CPP	50	60	10	21.07%
4-1130-E.I.	16	17	2	9.54%
4-1140-Health & Dental	15	16	0	2.98%
4-1150-Life, AD&D, STD	18	20	2	10.43%
4-4050-Clothing Allowance/Coverall Rental	4	4	0	0.00%
4-4150-Road Surfacing R & M - M & S	1,000	1,100	100	10.00%
	<b>671,016</b>	<b>699,889</b>	<b>28,873</b>	<b>4.30%</b>
Total	<b>657,843</b>	<b>686,716</b>	<b>28,873</b>	<b>4.39%</b>

---

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-926-Transfer From Reserve - Operating - Transportation Services	18,000	0	(18,000)	-100.00%
3-1172-Transfer From Reserves-Operating	18,000	0	(18,000)	-100.00%
	<b>18,000</b>	<b>0</b>	<b>(18,000)</b>	<b>-100.00%</b>
<b>Expenses</b>				
4-345-PW - Shop	53,337	37,840	(15,497)	-29.05%
4-2314-Bldg R & M - Cont. - General	21,300	3,500	(17,800)	-83.57%
4-2315-Uniform/Mat Rental	2,900	1,200	(1,700)	-58.62%
4-2320-Insurance	4,100	5,073	973	23.73%
4-3010-Gas	5,000	4,300	(700)	-14.00%
4-3020-Power	7,200	5,000	(2,200)	-30.56%
4-3040-Water	2,100	2,100	0	0.00%
4-3050-Telephone	1,337	1,217	(120)	-8.96%
4-4040-Cleaning Supplies	600	500	(100)	-16.67%
4-4060-Building Maintenance - Materials & Supp	2,700	6,950	4,250	157.41%
4-4100-Small Tools & Equipment	3,600	5,500	1,900	52.78%
4-4110-Equipment R & M - Materials & Supplies	2,500	2,500	0	0.00%
	<b>53,337</b>	<b>37,840</b>	<b>(15,497)</b>	<b>-29.05%</b>
<b>Total</b>	<b>35,337</b>	<b>37,840</b>	<b>2,503</b>	<b>7.08%</b>

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-280-Other Revenue - Waste Disposal Site	378,154	673,373	295,220	78.07%
3-1827-Waste Disposal RM of Nipawin	0	71,142	71,142	100.00%
3-1838-Refrigeration Disposal Revenue	0	2,375	2,375	100.00%
3-1839 - MMSW Recycling Revenue	50,000	59,000	9,000	18.00%
3-1837-Gate Fees	0	80,700	80,700	100.00%
3-1828-Waste Disposal Site Village of Codette	0	13,705	13,705	100.00%
3-1829-Eco Centre Payments	0	4,950	4,950	100.00%
3-1830-Metal Recycling	0	15,000	15,000	100.00%
3-1831-Grain Bag Diversion	0	6,700	6,700	100.00%
3-1833-Waste Disposal Site Village of Aylsham	0	4,390	4,390	100.00%
3-1836-Waste Disposal Site Village of Tobin Lake	0	10,392	10,392	100.00%
3-1840-Waste Disposal Site BARWA	328,154	393,981	65,828	20.06%
3-1917-Landfill Levy	0	11,037	11,037	100.00%
	<b>378,154</b>	<b>673,373</b>	<b>295,220</b>	<b>78.07%</b>
<b>Expenses</b>				
4-328-PW - S & R - Spring/Fall Cleanup	7,951	8,019	69	0.86%
4-1020-Wages	6,458	6,577	119	1.84%
4-1100-Benefits	10	10	0	0.00%
4-1105-WCB	187	87	(100)	-53.49%
4-1110-Pensions	581	592	11	1.84%
4-1120-CPP	317	350	33	10.53%
4-1130-E.I.	100	100	0	0.00%
4-1140-Health & Dental	156	161	5	3.15%
4-1150-Life, AD&D, STD	117	118	1	0.82%
4-4050-Clothing Allowance/Coverall Rental	25	25	0	0.00%
4-410-Waste Disposal	329,550	420,820	91,269	27.70%
4-1010-Salaries	13,785	95,757	81,972	594.64%
4-1020-Wages	205,417	137,998	(67,419)	-32.82%
4-1090-Car Allowance	229	0	(229)	-100.00%
4-1100-Benefits	315	315	0	0.00%
4-1105-WCB	6,231	3,086	(3,146)	-50.48%
4-1110-Pensions	19,728	21,038	1,310	6.64%
4-1120-CPP	11,031	11,422	391	3.54%
4-1130-E.I.	3,510	3,395	(114)	-3.26%
4-1140-Health & Dental	4,273	4,405	133	3.10%
4-1150-Life, AD&D, STD	3,959	4,180	221	5.57%
4-2010-Legal Fees	0	2,500	2,500	100.00%
4-2025-Contract Services	0	12,000	12,000	100.00%
4-2035-Property Taxes	0	400	400	100.00%
4-2071-Contract Services - Recycling Program	0	4,400	4,400	100.00%
4-2110-Advertising	0	250	250	100.00%
4-2220-Travel, Meals, Accomodation	0	600	600	100.00%
4-2320-Insurance	0	5,100	5,100	100.00%
4-2330-Memberships & Subscriptions	0	950	950	100.00%

# Budget Forecast by Costing Center

## Budget Year 2022 Budget

4-2335-Education Training, Certificate Fees	0	5,500	5,500	100.00%
4-2340-Conference, Seminar, Workshop Fees	2,435	0	(2,435)	-100.00%
4-2456-Machinery & Equipment Rent	34,000	55,480	21,480	63.18%
4-2480-Laboratory Testing	22,500	15,800	(6,700)	-29.78%
4-2510-Bank Charges	0	375	375	100.00%
4-3020-Power	0	2,000	2,000	100.00%
4-3050-Telephone	0	350	350	100.00%
4-3051-Cell Phone	0	1,250	1,250	100.00%
4-4030-Materials & Supplies	0	1,700	1,700	100.00%
4-4050-Clothing Allowance/Coverall Rental	788	788	0	0.00%
4-4060-Building Maintenance - Materials & Supp	750	750	0	0.00%
4-4080-Fuel	0	13,300	13,300	100.00%
4-4090-Equip R & M - M & S	0	7,750	7,750	100.00%
4-4100-Small Tools & Equipment	0	0	0	0.00%
4-4110-Equipment R & M - Materials & Supplies	600	0	(600)	-100.00%
4-4143-Grounds R & M - M & S	0	0	0	0.00%
4-4190-Other	0	300	300	100.00%
4-8040-Interest	0	7,682	7,682	100.00%
4-411-Disposal Site - Not Shareable	1,067,110	0	(1,067,110)	-100.00%
4-2070-Collection Contract	247,000	0	(247,000)	-100.00%
4-2071-Contract Services - Recycling Program	151,000	0	(151,000)	-100.00%
4-2072-Garbage Cart Credits	0	0	0	0.00%
4-2110-Advertising	250	0	(250)	-100.00%
4-2490-Contract Other	18,500	0	(18,500)	-100.00%
4-4030-Materials & Supplies	550	0	(550)	-100.00%
4-2423-BARWA Fees	649,810	0	(649,810)	-100.00%
4-411-Waste Disposal - Not Shareable	0	703,249	703,249	100.00%
4-2070-Collection Contract	0	210,677	210,677	100.00%
4-2071-Contract Services - Recycling Program	0	150,915	150,915	100.00%
4-2110-Advertising	0	250	250	100.00%
4-2490-Contract Other	0	18,500	18,500	100.00%
4-4030-Materials & Supplies	0	500	500	100.00%
4-2423-BARWA Fees	0	322,408	322,408	100.00%
	<b>1,404,611</b>	<b>1,132,088</b>	<b>(272,523)</b>	<b>-19.40%</b>
<b>Total</b>	<b>1,026,457</b>	<b>458,715</b>	<b>(567,743)</b>	<b>-55.31%</b>

# Budget Forecast by Costing Center

---

*Budget Year 2022 Budget*

<b>Division</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>Change</b>	<b>% Change</b>
<b><u>Revenues</u></b>				
3-331-Grants - Capital - Recreation	1,499,180	1,499,180	0	0.00%
3-1280-Capital	1,499,180	1,499,180	0	0.00%
	<b>1,499,180</b>	<b>1,499,180</b>	<b>0</b>	<b>0.00%</b>
Total	<b>(1,499,180)</b>	<b>(1,499,180)</b>	<b>0</b>	<b>0.00%</b>

---



# Budget Forecast by Costing Center

---

*Budget Year 2022 Budget*

<b>Division</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>Change</b>	<b>% Change</b>
<b><u>Revenues</u></b>				
3-330-Grants - Capital - Public Works	50,000	2,611,408	2,561,408	5,122.82%
3-1280-Capital	50,000	2,611,408	2,561,408	5,122.82%
	<b>50,000</b>	<b>2,611,408</b>	<b>2,561,408</b>	<b>5,122.82%</b>
Total	<b>(50,000)</b>	<b>(2,611,408)</b>	<b>(2,561,408)</b>	<b>5,122.82%</b>

---

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-910-Transfer From Reserves - Capital	243,758	915,981	672,223	275.77%
3-1160-Transfer From Reserve-Capital-General Government	14,400	0	(14,400)	-100.00%
3-1161-Transfer From Reserve-Capital-Fire	58,000	50,000	(8,000)	-13.79%
3-1162-Transfer From Reserve-Capital-PW	50,476	144,360	93,885	186.00%
3-1163-Transfer From Reserve-Capital-Waste Disposal	0	250,000	250,000	100.00%
3-1166-Transfer From Reserve-Capital-Rec	120,883	471,621	350,739	290.15%
3-930-Transfer From CTF	183,688	19,871	(163,817)	-89.18%
3-1162-Transfer From Reserve-Capital-PW	154,526	0	(154,526)	-100.00%
3-1166-Transfer From Reserve-Capital-Rec	29,163	19,871	(9,292)	-31.86%
	<b>427,447</b>	<b>935,853</b>	<b>508,406</b>	<b>118.94%</b>
<b>Expenses</b>				
4-960-Transfer to Reserve - Capital	223,832	444,457	220,626	98.57%
4-1160-Transfer to Reserve-Capital-General Government	15,100	40,100	25,000	165.56%
4-1161-Transfer to Reserve-Capital-Fire	13,195	4,629	(8,566)	-64.92%
4-1162-Transfer to Reserve-Capital-PW	39,472	28,381	(11,090)	-28.10%
4-1163-Transfer to Reserve-Capital-Waste Disposal	25,706	225,706	200,000	778.03%
4-1164-Transfer to Reserve-Capital-Cemetery	1,600	3,200	1,600	100.00%
4-1166-Transfer to Reserve-Capital-Recreation	95,930	142,441	46,511	48.48%
4-1168-Transfer to Reserve-Capital-Health	32,829	0	(32,829)	-100.00%
4-980-Transfer to CTF	147,169	132,586	(14,583)	-9.91%
4-1154-Transfer To Ctf - General	147,169	132,586	(14,583)	-9.91%
	<b>371,000</b>	<b>577,043</b>	<b>206,043</b>	<b>55.54%</b>
<b>Total</b>	<b>(56,447)</b>	<b>(358,809)</b>	<b>(302,363)</b>	<b>535.66%</b>

# Budget Forecast by Costing Center

---

*Budget Year 2022 Budget*

<b>Division</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>Change</b>	<b>% Change</b>
<b><u>Revenues</u></b>				
3-920-Transfer From Reserve - Operating	69,922	0	(69,922)	-100.00%
3-1172-Transfer From Reserves-Operating	57,571	0	(57,571)	-100.00%
3-1174-Transfer From Reserves-Operating-PW	12,351	0	(12,351)	-100.00%
	<b>69,922</b>	<b>0</b>	<b>(69,922)</b>	<b>-100.00%</b>
<b><u>Expenses</u></b>				
4-970-Transfer to Reserve - Operating	696	696	0	0.00%
4-1176-Transfer to Reserve-Operating-Recreation	696	696	0	0.00%
	<b>696</b>	<b>696</b>	<b>0</b>	<b>0.00%</b>
<b>Total</b>	<b>(69,226)</b>	<b>696</b>	<b>69,922</b>	<b>-101.01%</b>

---

# Budget Forecast by Costing Center

---

*Budget Year 2022 Budget*

<b>Division</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>Change</b>	<b>% Change</b>
<b><u>Revenues</u></b>				
3-943-Long Term Debt	1,731,330	1,257,493	(473,837)	-27.37%
3-1150-Long Term Debt Issued	1,731,330	1,257,493	(473,837)	-27.37%
	<b>1,731,330</b>	<b>1,257,493</b>	<b>(473,837)</b>	<b>-27.37%</b>
<b><u>Expenses</u></b>				
4-990-Long Term Debt	313,836	521,557	207,721	66.19%
4-8046-Long Term Debt Principal Repayment	313,836	521,557	207,721	66.19%
	<b>313,836</b>	<b>521,557</b>	<b>207,721</b>	<b>66.19%</b>
<b>Total</b>	<b>(1,417,494)</b>	<b>(735,936)</b>	<b>681,558</b>	<b>-48.08%</b>

---

# Budget Forecast by Costing Center

Budget Year 2022 Budget

Division	2021 Budget	2022 Budget	Change	% Change
<b>Revenues</b>				
3-800-Utility Revenue - General	1,558,192	402,109	(1,156,083)	-74.19%
3-1031-Transfer Fee	3,150	2,000	(1,150)	-36.51%
3-1032-Sewer Video/Thaw Charges	300	400	100	33.33%
3-1033-W & S Service Connections	1,200	1,000	(200)	-16.67%
3-1270-Infrastructure Grant	1,541,869	387,309	(1,154,561)	-74.88%
3-1935-Custom Work	2,373	1,500	(873)	-36.78%
3-1990-Other	0	500	500	100.00%
3-1665-Fire Hydrant Rent	7,300	7,300	0	0.00%
3-1666-Reconnection Charges	2,000	2,100	100	5.00%
3-810-Utilities - Water Distribution	2,188,600	2,194,290	5,690	0.26%
3-1000-Sale Of Water	1,533,000	1,533,000	0	0.00%
3-1500-Water Infrastructure Fee	655,600	661,290	5,690	0.87%
3-912-Transfer From Reserve-Utilities	2,237,748	1,131,074	(1,106,673)	-49.45%
3-1169-Transfer From Reserves-Capital-Utilities	2,237,748	1,131,074	(1,106,673)	-49.45%
3-944-Long Term Debt Issued	275,000	0	(275,000)	-100.00%
3-1156-Long Term Debt Issued-Utilities	275,000	0	(275,000)	-100.00%
	<b>6,259,540</b>	<b>3,727,473</b>	<b>(2,532,067)</b>	<b>-40.45%</b>
<b>Expenses</b>				
4-800-Utilities - Common Services	605,586	623,796	18,210	3.01%
4-1010-Salaries	217,855	221,927	4,072	1.87%
4-1020-Wages	89,762	91,447	1,685	1.88%
4-1090-Car Allowance	2,322	0	(2,322)	-100.00%
4-1100-Benefits	375	375	0	0.00%
4-1105-WCB	6,818	4,137	(2,682)	-39.33%
4-1110-Pensions	27,686	28,204	518	1.87%
4-1120-CPP	11,395	12,418	1,023	8.98%
4-1130-E.I.	3,761	3,656	(104)	-2.77%
4-1140-Health & Dental	2,867	2,954	87	3.02%
4-1150-Life, AD&D, STD	5,556	5,603	47	0.85%
4-2110-Advertising	1,000	1,100	100	10.00%
4-2220-Travel, Meals, Accomodation	1,500	2,000	500	33.33%
4-2320-Insurance	7,200	9,000	1,800	25.00%
4-2330-Memberships & Subscriptions	1,750	2,500	750	42.86%
4-2335-Education Training, Certificate Fees	450	1,000	550	122.22%
4-2340-Conference, Seminar, Workshop Fees	1,800	2,500	700	38.89%
4-2430-Equip R & M - Cont.	3,900	5,000	1,100	28.21%
4-2441-Road Maintenance	75,000	85,000	10,000	13.33%
4-2456-Machinery & Equipment Rent	75,000	75,000	0	0.00%
4-2490-Contract Other	10,000	12,600	2,600	26.00%
4-3050-Telephone	4,851	4,000	(851)	-17.54%
4-3051-Cell Phone	4,250	4,738	488	11.48%
4-4020-Postage	16,500	15,000	(1,500)	-9.09%
4-4030-Materials & Supplies	400	1,500	1,100	275.00%
4-4040-Cleaning Supplies	500	500	0	0.00%

# Budget Forecast by Costing Center

## Budget Year 2022 Budget

4-4050-Clothing Allowance/Coverall Rental	2,738	3,238	500	18.26%
4-4060-Building Maintenance - Materials & Supp	350	400	50	14.29%
4-4070-Equipment R&M-M&S	0	6,000	6,000	100.00%
4-4100-Small Tools & Equipment	3,500	4,000	500	14.29%
4-4110-Equipment R & M - Materials & Supplies	11,500	6,500	(5,000)	-43.48%
4-4140-Repairs & Maintenance - M & S	14,000	10,000	(4,000)	-28.57%
4-4190-Other	1,000	1,500	500	50.00%
4-801-Utilities - CS - Operating	396,740	411,110	14,370	3.62%
4-1010-Salaries	120,966	125,599	4,632	3.83%
4-1020-Wages	204,540	215,800	11,260	5.50%
4-1100-Benefits	446	446	0	0.00%
4-1105-WCB	8,607	4,506	(4,101)	-47.64%
4-1110-Pensions	29,240	30,666	1,426	4.88%
4-1120-CPP	14,817	16,365	1,548	10.44%
4-1130-E.I.	4,833	4,852	19	0.39%
4-1140-Health & Dental	5,695	5,870	175	3.07%
4-1150-Life, AD&D, STD	5,682	5,892	210	3.70%
4-3050-Telephone	800	0	(800)	-100.00%
4-4050-Clothing Allowance/Coverall Rental	1,115	1,115	0	0.00%
4-802-Utilities - CS - Custom Work	0	1,500	1,500	100.00%
4-4035-Materials & Supplies	0	1,500	1,500	100.00%
4-810-Utilities - Water	44,150	42,850	(1,300)	-2.94%
4-2320-Insurance	4,400	5,600	1,200	27.27%
4-2420-Equipment R & M - Contracted	5,600	0	(5,600)	-100.00%
4-2480-Laboratory Testing	2,600	4,000	1,400	53.85%
4-3010-Gas	1,750	1,750	0	0.00%
4-3020-Power	500	500	0	0.00%
4-4060-Building Maintenance - Materials & Supp	800	4,500	3,700	462.50%
4-4140-Repairs & Maintenance - M & S	17,500	15,000	(2,500)	-14.29%
4-4136 - WATER METERS	11,000	11,500	500	4.55%
4-811-Utilities - Wells	47,600	36,350	(11,250)	-23.63%
4-2320-Insurance	1,600	3,850	2,250	140.63%
4-2420-Equipment R & M - Contracted	2,000	0	(2,000)	-100.00%
4-2490-Contract Other	10,000	1,000	(9,000)	-90.00%
4-3020-Power	30,000	30,000	0	0.00%
4-4090-Equip R & M - M & S	4,000	1,500	(2,500)	-62.50%
4-812-Utilities - WTP/Reserv	159,242	256,850	97,608	61.30%
4-2314-Bldg R & M - Cont. - General	2,000	2,000	0	0.00%
4-2320-Insurance	24,600	31,800	7,200	29.27%
4-2420-Equipment R & M - Contracted	2,400	2,000	(400)	-16.67%
4-3010-Gas	17,200	19,000	1,800	10.47%
4-3020-Power	53,500	66,000	12,500	23.36%
4-3050-Telephone	542	550	8	1.47%
4-4040-Cleaning Supplies	500	1,000	500	100.00%
4-4060-Building Maintenance - Materials & Supp	1,500	6,500	5,000	333.33%
4-4090-Equip R & M - M & S	10,000	12,000	2,000	20.00%
4-4100-Small Tools & Equipment	6,000	6,000	0	0.00%
4-4180-Chemicals	41,000	110,000	69,000	168.29%

# Budget Forecast by Costing Center

## Budget Year 2022 Budget

4-820-Utilities - Sewer	112,500	125,500	13,000	11.56%
4-2025-Contract Services	93,000	108,000	15,000	16.13%
4-2441-Road Maintenance	16,000	0	(16,000)	-100.00%
4-4090-Equip R & M - M & S	0	1,500	1,500	100.00%
4-4140-Repairs & Maintenance - M & S	3,500	16,000	12,500	357.14%
4-821-Utilities - Lifts and SPS	33,800	50,900	17,100	50.59%
4-2320-Insurance	3,000	3,300	300	10.00%
4-2420-Equipment R & M - Contracted	10,000	16,300	6,300	63.00%
4-3010-Gas	4,000	4,000	0	0.00%
4-3020-Power	11,000	10,500	(500)	-4.55%
4-3050-Telephone	1,800	1,800	0	0.00%
4-4090-Equip R & M - M & S	4,000	15,000	11,000	275.00%
4-971-Transfer to Reserve-Operating-Utilities	0	10,000	10,000	100.00%
4-1177-Transfer to Reserve-Operating-Utilities	0	10,000	10,000	100.00%
	<b>1,399,618</b>	<b>1,558,856</b>	<b>159,238</b>	<b>11.38%</b>
<b>Total</b>	<b>(4,859,921)</b>	<b>(2,168,617)</b>	<b>2,691,304</b>	<b>-55.38%</b>